





Auto OEM EV Battery Strategy (JV & Partnerships)

Pareekh Jain

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Major A	uto OEM	EV Battery providers/partners	EV Battery JV
TOYOTA	Toyota	CATL (GSYUASA	Panasonic BYD
Volkswagen	Volkswagen	CATL (L) LG Chem SK innovation SAMSUNG SDI	多国轩高科 northvolt
TESLA	Tesla	CATL © LG Chem	Panasonic
<u>GM</u>	GM	CATL	LG Chem
Ford	Ford	CATL @LG Chem SK innovation SAMSUNG SDI BYD SAFT	
Θ	Mazda	il ELIIY Power UBE	
B	Hyundai	CATL SK innovation LISKEN	LG Chem
	Honda	Panasonic	CATL (GSYUASA
NISSAN	Nissan	CATL SUNWODE	NEC
	вмw	CATL GLG Chem northvolt SAMSUNG SDI EVE 伝纬锂能	
	Daimler	CATL © LG Chem SK innovation SAMSUNG SDI	罗能科技 Farasis Energy
FIAT CHRYSLER AUTOMOBILES	Fiat Chrysler	LG Chem SAMSUNG SDI	
PSA	PSA	CATL (LG Chem (GSYUASA	Saft
RENAULT	Renault	CATL ①LG Chem SUNUDDA LIS外EN	
Source: EllRTrend, Web			

Nuances of EV Battery Strategy of Auto OEMs





- **Multivendor approach:** Auto OEMs are following multi-vendor approach for EV battery management. As this field is still evolving in terms of technology development, so OEMs are keeping their options open. Also, in many cases OEMs have their own R&D units in battery management, so they are also collaborating with the EV battery manufacturers to explore different paths. For example, **Volkswagen** previously faced supply bottlenecks that slowed its electric vehicle production plans and now it wants to secure future supply and bring down the overall costs of Lithium-Ion batteries.
- Aligned to future goal: In many cases, EV partnership for the OEMs is not only securing battery supply. This is associated with the long-term goals of overall EV strategy and sustainability goal. For example, <u>Tesla</u> is collaborating with CATL to make a battery that can last more than a million miles.
- Localization strategy: As a part of close partnership, in some cases EV battery manufacturers are establishing manufacturing facilities in the same/nearby geography of the OEMs, which is quite beneficial for the OEMs as the length of the supply chain is minimized. For example, <u>LG Chem</u> opened manufacturing facility in Poland to cater to European and international OEMs including Volkswagen.
- Vehicle model specific procurement: OEMs are also collaborating with the EV battery manufacturers for vehicle-specific battery development. For example, <u>Ford</u> collaborated with LG Chem for dimension-specific battery development
- Focus on specific KPIs: The overall objectives of battery development are range, charging speed, battery life etc.
- Partnership with educational institution: Educational institutions are also accelerating the EV journey of the OEMs. For example, <u>Kyoto University and Toyota</u> test 1,000 km per-charge EV battery. <u>University</u> breakthrough in second-life use for Nissan EV batteries.
- Geography specific partnership strategy: We have also observed geography-specific partnership particularly in China. For example, <u>BYD</u> will supply batteries to support Ford's electric vehicle production in China.
- Focusing on raw materials: Some large OEMs are even focusing on mining to secure the constant flow of the raw materials of the battery. For example, Volkswagen and Daimler are pushing for more 'sustainable' Chile lithium.
- Partnership among OEMs: Auto OEMs are also collaborating to accelerate EV development. For example, <u>General Motors and Honda</u> announced an agreement for new advanced chemistry battery components, including the cell and module to accelerate both companies' plans for all-electric vehicles.

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Thank you







Pareekh Jain

Founder Pareekh Consulting & EIIRTrend.com, Bangalore

13th floor, M2 Block, Manyata Embassy Business Park, Bengaluru

E: <u>pareekh@pareekh.com</u>

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